

# Discussion of “Illiquidity in the Interbank Payment System following Wide-Scale Disruptions” by Bech and Garratt

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<sup>1</sup>The views expressed in this discussion do not necessarily reflect the views of the Federal Reserve Bank of Richmond or the Federal Reserve System.



# The Question

- Effect of temporary communication disruptions on interbank payment systems
- Motivated by operational problems
  - 9-11
  - August 2003 blackouts
- Not so much by financial problems
  - e.g. Is a bank failing?



# Outline

- Review the basic model
- Discuss coordination of payments
- Discuss issues not addressed

# Key Features

- Two periods - morning and afternoon
- $n$  banks - 0 balance
- Each needs to make a payment to every other bank
  - all payments equal
- Each bank pays **all** in morning or afternoon
- Delay costs  $D$
- Each overdraft costs  $F$ 
  - Overdraw **if** bank makes more payments than it receives
- **Disruption** - Fraction of banks unable to play **morning**.

## The Coordination Problem (No Disruption)

- When  $D \leq F$ , two Nash equilibria
  - If others play morning, you play morning
  - If others play afternoon, you play afternoon
- morning equilibria
  - **Good** - No delay, no overdraft
- afternoon equilibria
  - **Bad** - Delay costs, still no overdrafts

# Disruption

- Fraction of banks **must** play afternoon
- Can get overdraft if some banks disrupted
- Non-disrupted banks may want to delay to prevent overdrafts.

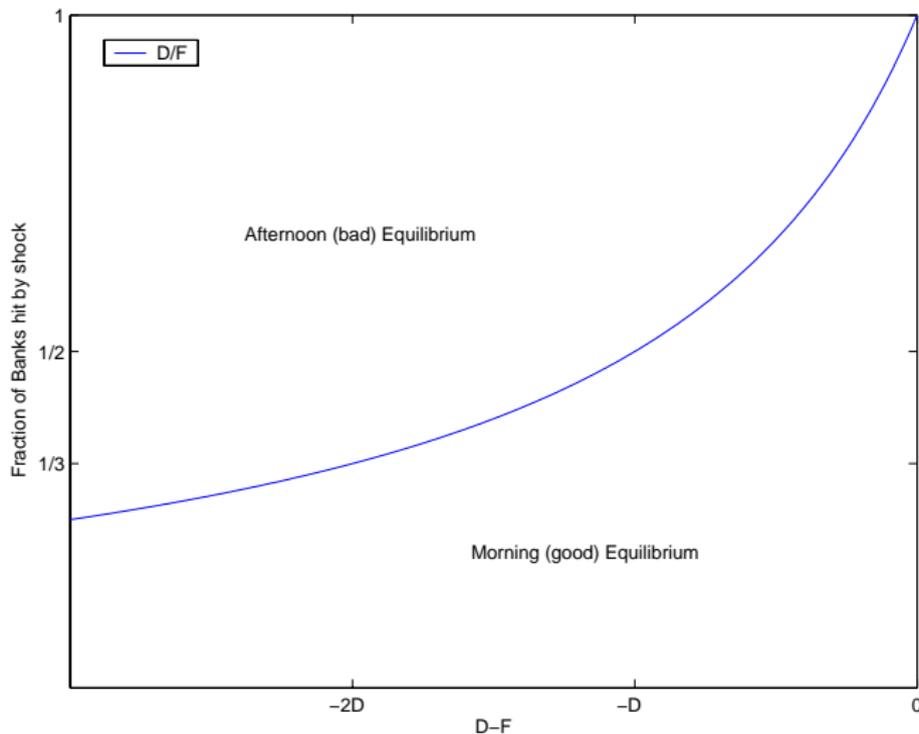
# The Disruption Experiment

1. Start at morning equilibrium - standard conditions
2. Disruption - Fraction of banks can't send in morning
3. Next day disruption over
4. Which equilibrium will economy converge to?

# Equilibrium Selection in response to a disruption

- Use adjustment process to select equilibrium.
- Game has special characteristics - easy to analyze
- Selection depends on  $D$ ,  $F$ , and size of disruption
- Results intuitive: Afternoon equilibrium more likely as
  - more banks are disrupted
  - the bigger  $F$  is relative to  $D$
- Policy implications
  - Lower  $F$
  - Literally, cheap intraday credit
  - More generally, cheaper liquidity
  - Fed order early payment (help coordinate on equilibrium)

# Comparative Statics for $F \leq D$



## Extends Results to Heterogeneous Banks

- Make one bank larger than others
- Run more payments through large bank
- Similar analysis and logic
  - Now also matters if large bank disrupted
  - **Network structure** of payments - Very interesting
- Still want to lower  $F$ , Fed recommend morning strategy
- Might want to keep large bank operating
  - Payments based TBTF

## What is Not Addressed?

1. Repeated interactions between banks
  - Will effect coordination.
2. Uncertainty about bank solvency
  - Both banks and Fed need to worry about
    - **Banks** - effect strategy
    - **Fed** - credit risk

# No Real Risk in this Model

- Policy implication
  - Free intraday credit ( $F = 0$ )
- Unambiguously good in this model because
  - All banks can settle in afternoon
  - No risk to Central Bank

## Risks Not in Model

- Payment flows are random
  - Can cause *intraday* overdrafts without disruption or insolvency
- Payments are not sent because of
  1. short-term infeasibility (this paper)
  2. insolvency
- What if operational shock occurs under **bad** banking conditions?
- What about delays in payments because of insolvency fears?

# Central Bank Credit

- **Model** - set  $F = 0$
- But may want  $F > 0$  to control risk to central bank
- Central bank credit
  - Need to worry about uncertainty, moral hazard
- Other tools
  - Reserves Policy (balances, interest on reserves (Lacker (2004)))
  - Bank supervision

## Coordination and Credit Risk

- Would like to see both together.
- **Conjecture:** Would make the good coordination harder.
  - Don't want bad bank to owe you money, so hold payments.
- Pushing to good equilibrium might require Fed to extend lots of credit.
- In general, not sure that coordination can be separated from central bank credit policy

# Summary

- Payment disruptions - important topic
- This is a good careful analysis of the coordination aspect to it.
- Look forward to incorporation with credit risk concerns.